#### **Temporary Telecommuting Policy**

In the event of an emergency such as a weather disaster or pandemic, [Company name] may allow or require employees to temporarily work from home to ensure business continuity.

### Procedures:

In the event of an emergency, [Company name] may require certain employees to work remotely. These employees will be advised of such requirements by the department manager. Preparations should be made by employees and managers well in advance to allow remote work in emergency circumstances. This includes appropriate equipment needs, such as hardware, software, phone and data lines. The IT department is available to review these equipment needs with employees and to provide support to employees in advance of emergency telework situations.

For voluntary telework arrangements, either the employee or department manager can initiate a temporary telecommuting agreement during emergency circumstances. The employee and manager will discuss the job responsibilities and determine if the job is appropriate for a telecommuting arrangement, including equipment needs, workspace design considerations and scheduling issues.

A telecommuting agreement will be prepared by human resources and signed by the employee and his or her manager.

The employee will establish an appropriate work environment within his or her home for work purposes. [Company name] will not be responsible for costs associated with the setup of the employee's home office, such as remodeling, furniture or lighting, nor for repairs or modifications to the home office space.

[Company name] will determine the equipment needs for each employee on a case-by-case basis. Equipment supplied by the organization is to be used for business purposes only.

Consistent with the organization's expectations of information security for employees working at the office, telecommuting employees will be expected to ensure the protection of proprietary company and customer information accessible from their home office.

Employees should not assume any specified period of time for emergency telework arrangements, and [Company name] may require employees to return to regular, in-office work at any time.

#### **Memo: Temporary Telecommuting Arrangements**

Due to the current COVID-19 (coronavirus) outbreak, many employees are inquiring about the ability to work from home. [Company name] is implementing voluntary temporary telecommuting arrangements for employees whose job duties are conducive to working from home but who do not regularly telecommute. However, there are some positions at [Company name] that require the employee to be physically present in the workplace. These employees are defined as essential personnel.

Essential personnel include the following positions:

[Insert position titles]

Essential personnel are expected to report to work as scheduled unless otherwise notified. Regular leave policies and procedures should be followed for employees who are unable to report to work.

Positions approved to work from home temporarily include the following:

[Insert position titles]

Additional positions may be considered on a case-by-case basis.

These arrangements are expected to be short term, and [Company name] will continue to monitor guidance from health officials and the need for remote work arrangements. Employees should not assume any specified period of time for telework, and [Company name] may require employees to return to regular, in-office work at any time.

Should the current health crisis warrant, [Company name] may require all employees, with the exception of essential personnel, to work from home. Employees should be proactive with department managers in preparing for these circumstances to ensure employees have the resources necessary to work remotely.

# **Short-Term Telecommuting Agreement**

Employee Information
Name: Hire date:
Job title:
Department:
FLSA status: □Exempt □Nonexempt
This temporary telecommuting agreement will begin and end on the following dates:
Start date: End date:
Temporary work location:
Employee schedule:
The employee agrees to the following conditions:
The employee will remain accessible and productive during scheduled work hours.
Nonexempt employees will record all hours worked and meal periods taken in accordance wit regular timekeeping practices.
Nonexempt employees will obtain supervisor approval prior to working unscheduled overtime hours.
The employee will report to the employer's work location as necessary upon directive from his or her supervisor.
The employee will communicate regularly with his or her supervisor and co-workers, which includes a weekly written report of activities.
The employee will comply with all [Company name] rules, policies, practices and instructions that would apply if the employee were working at the employer's work location.
The employee will maintain satisfactory performance standards.
The employee will make arrangements for regular dependent care and understands that telecommuting is not a substitute for dependent care. In pandemic circumstances, exceptions may be made for employees with caregiving responsibilities.
The employee will maintain a safe and secure work environment at all times.
The employee will allow the employer to have access to the telecommuting location for purposes of assessing safety and security, upon reasonable notice by the company.
The employee will report work-related injuries to his or her manager as soon as practicable.
[Company name] will provide the following equipment:

The employee will provide the following equipment:		
The employee agrees that [Company name] equipment will not be used by anyone other than the employee and only for business-related work. The employee will not make any changes to security or administrative settings on [Company name] equipment. The employee understands that all tools and resources provided by the company shall remain the property of the company at all times.		
The employee agrees to protect company tools and resources from theft or damage and to report theft or damage to his or her manager immediately.		
The employee agrees to comply with [Company name]'s policies and expectations regarding information security. The employee will be expected to ensure the protection of proprietary company and customer information accessible from their home offices.		
[Company name] will reimburse employee for the following expenses:		
Employee will submit expense reports with attached receipts in accordance with [Company name]'s expense reimbursement policy.		
The employee understands that all terms and conditions of employment with the company remain unchanged, except those specifically addressed in this agreement.		
The employee understands that management retains the right to modify this agreement on a temporary or permanent basis for any reason at any time.		
The employee agrees to return company equipment and documents within five days of termination of employment.		
Employee signature:	Date:	
Manager signature:	Date:	
Human resources signature:	Date:	

# **Telecommuting Policy and Procedure**

# Objective

Telecommuting allows employees to work at home, on the road or in a satellite location for all or part of their workweek. [Company Name] considers telecommuting to be a viable, flexible work option when both the employee and the job are suited to such an arrangement. Telecommuting may be appropriate for some employees and jobs but not for others. Telecommuting is not an entitlement, it is not a companywide benefit, and it in no way changes the terms and conditions of employment with [Company Name].

## **Procedures**

Telecommuting can be informal, such as working from home for a short-term project or on the road during business travel, or a formal, set schedule of working away from the office as described below. Either an employee or a supervisor can suggest telecommuting as a possible work arrangement.

Any telecommuting arrangement made will be on a trial basis for the first three months and may be discontinued at will and at any time at the request of either the telecommuter or the organization. Every effort will be made to provide 30 days' notice of such change to accommodate commuting, child care and other issues that may arise from the termination of a telecommuting arrangement. There may be instances, however, when no notice is possible.

## **Eligibility**

Individuals requesting formal telecommuting arrangements must be employed with [Company Name] for a minimum of 12 months of continuous, regular employment and must have a satisfactory performance record.

Before entering into any telecommuting agreement, the employee and manager, with the assistance of the human resource department, will evaluate the suitability of such an arrangement, reviewing the following areas:

- Employee suitability. The employee and manager will assess the needs and work habits
  of the employee, compared to traits customarily recognized as appropriate for successful
  telecommuters.
- Job responsibilities. The employee and manager will discuss the job responsibilities and determine if the job is appropriate for a telecommuting arrangement.
- Equipment needs, workspace design considerations and scheduling issues. The employee and manager will review the physical workspace needs and the appropriate location for the telework.
- Tax and other legal implications. The employee must determine any tax or legal
  implications under IRS, state and local government laws, and/or restrictions of working
  out of a home-based office. Responsibility for fulfilling all obligations in this area rests
  solely with the employee.

If the employee and manager agree, and the human resource department concurs, a draft telecommuting agreement will be prepared and signed by all parties, and a three-month trial period will commence.

Evaluation of telecommuter performance during the trial period will include regular interaction by phone and e-mail between the employee and the manager, and weekly face-to-face meetings to discuss work progress and problems. At the end of the trial period, the employee and manager will each complete an evaluation of the arrangement and make recommendations for continuance or modifications. Evaluation of telecommuter performance beyond the trial period will be consistent with that received by employees working at the office in both content and frequency but will focus on work output and completion of objectives rather than on time-based performance.

An appropriate level of communication between the telecommuter and supervisor will be agreed to as part of the discussion process and will be more formal during the trial period. After conclusion of the trial period, the manager and telecommuter will communicate at a level consistent with employees working at the office or in a manner and frequency that is appropriate for the job and the individuals involved.

## **Equipment**

On a case-by-case basis, [Company Name] will determine, with information supplied by the employee and the supervisor, the appropriate equipment needs (including hardware, software, modems, phone and data lines and other office equipment) for each telecommuting arrangement. The human resource and information system departments will serve as resources in this matter. Equipment supplied by the organization will be maintained by the organization. Equipment supplied by the employee, if deemed appropriate by the organization, will be maintained by the employee. [Company Name] accepts no responsibility for damage or repairs to employee-owned equipment. [Company Name] reserves the right to make determinations as to appropriate equipment, subject to change at any time. Equipment supplied by the organization is to be used for business purposes only. The telecommuter must sign an inventory of all [Company Name] property received and agree to take appropriate action to protect the items from damage or theft. Upon termination of employment, all company property will be returned to the company, unless other arrangements have been made.

[Company Name] will supply the employee with appropriate office supplies (pens, paper, etc.) as deemed necessary. [Company Name] will also reimburse the employee for business-related expenses, such as phone calls and shipping costs, that are reasonably incurred in carrying out the employee's job.

The employee will establish an appropriate work environment within his or her home for work purposes. [Company Name] will not be responsible for costs associated with the setup of the employee's home office, such as remodeling, furniture or lighting, nor for repairs or modifications to the home office space.

# Security

Consistent with the organization's expectations of information security for employees working at the office, telecommuting employees will be expected to ensure the protection of proprietary company and customer information accessible from their home office. Steps include the use of locked file cabinets and desks, regular password maintenance, and any other measures appropriate for the job and the environment.

### Safety

Employees are expected to maintain their home workspace in a safe manner, free from safety hazards. [Company Name] will provide each telecommuter with a safety checklist that must be completed at least twice per year. Injuries sustained by the employee in a home office location and in conjunction with his or her regular work duties are normally covered by the company's workers' compensation policy. Telecommuting employees are responsible for notifying the employer of such injuries as soon as practicable. The employee is liable for any injuries sustained by visitors to his or her home worksite.

Telecommuting is not designed to be a replacement for appropriate child care. Although an individual employee's schedule may be modified to accommodate child care needs, the focus of the arrangement must remain on job performance and meeting business demands. Prospective telecommuters are encouraged to discuss expectations of telecommuting with family members prior to entering a trial period.

## **Time Worked**

Telecommuting employees who are not exempt from the overtime requirements of the Fair Labor Standards Act will be required to accurately record all hours worked using [Company Name]'s time-keeping system. Hours worked in excess of those scheduled per day and per workweek require the advance approval of the telecommuter's supervisor. Failure to comply with this requirement may result in the immediate termination of the telecommuting agreement.

## **Ad Hoc Arrangements**

Temporary telecommuting arrangements may be approved for circumstances such as inclement weather, special projects or business travel. These arrangements are approved on an asneeded basis only, with no expectation of ongoing continuance.

Other informal, short-term arrangements may be made for employees on family or medical leave to the extent practical for the employee and the organization and with the consent of the employee's health care provider, if appropriate.

All informal telecommuting arrangements are made on a case-by-case basis, focusing first on the business needs of the organization.

## **Checklist for Emergency Telecommuting Preparation**

- Determine under which circumstances telecommuting will be permitted.
  - o Employee requests to work from home.
    - To care for a family member.
    - As a social-distancing precaution.
    - As a reasonable accommodation due to a disability.
  - o Required by the employer.
    - To promote social distancing.
    - For employees showing signs of illness.
    - For employees returning from travel to an affected area or exposed to a contagious individual.
- Identify which positions are/are not conducive to working from home.
  - Positions that can be regularly performed remotely.
  - o Positions that include some job duties that can be performed remotely.
  - o Positions that do not allow for remote work.
- Identify the equipment necessary for employees to work from home.
  - Determine if employees will be permitted to use personal devices/home computers for business purposes.
  - Determine if additional hardware must be purchased and identify the budget and timeline necessary for these items.
- Identify the software needed for employees to work from home.
  - o Coordinate with the IT department to install software as required.
  - Designate a point of contact within the IT department to troubleshoot and assist teleworkers.
- Develop and implement a telecommuting policy.
  - Address timekeeping procedures for nonexempt employees if these will differ for teleworkers and address expectations for preapproved overtime work.
- Develop an information security policy for remote workers. *See* 13 Ways to Reduce Cyberattack Vulnerability.
- Determine what level(s) of access will be permitted to the organization's networks and how access will occur. See Guide to Enterprise Telework, Remote Access, and Bring Your Own Device (BYOD) Security (NIST).
  - Determine if a virtual private network (VPN), remote desktop or portal exists and if not, determine if this technology is necessary for secure remote access to the organization's network.
- Communicate the telecommuting policy and procedures to employees.
- Develop a telecommuting agreement to be completed by the employee and his or her supervisor.
- Determine the training needs of supervisors and employees.
- Conduct a practice run if circumstances allow.
  - Offer a test day for employees requesting to work from home
  - o Conduct a surprise mandatory telework day for all positions identified for telework.